



PINE RIVER INSTITUTE & FOUNDATION

ANNUAL REPORT 2023/24



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Welcome!

I am pleased to present the Pine River Institute and Pine River Foundation (PRI/PRF) annual report.

During 2023-24, Pine River experienced growth on campus and off. In Mulmur, the Neal Dining Hall, our enlarged dining room, was formally opened. We replaced the exterior cladding on our main building thanks to the support of the Ontario Ministry of Health.

Beyond campus, our Centre for Family Initiatives at Pine River Institute (CFI@PRI) extended its reach. CFI@PRI launched BRANCH (Building Resilience and Nurturing Connections Home) with our initial partners Sunnybrook Health Sciences Centre and Unity Health St Joseph. Funded by The Slight Family Foundation, BRANCH was inspired by families who sought support post-hospitalization for youth mental health or addiction episodes. The response has been very positive.

By taking Pine River research and expertise into the community, lessons we've learned become preventative tools, helping families understand what's going on with their kids earlier, and reducing the stigma around having a child who is struggling. Our impact on the sector grows through partnerships with hospitals, youth mental health agencies and school boards. Our Research team brought together staff at youth mental health and addiction agencies to share research outcomes and methodologies at our first Research Symposium in Toronto.

The federal government's review of the Cannabis Act, by an expert panel, allowed Pine River to present our insights. We submitted a brief and were gratified that some of the panel's recommendations reflected our perspective, particularly around the need for public education about cannabis's impact on the adolescent brain. When the final report was

released, Acting Clinical Director Anne Tong and I took part in a CBC Radio "marathon", sharing Pine River's views on 29 morning shows across Canada.

The demand for our services has never felt more urgent. While fallout from the COVID-19 pandemic remains a factor, our community work has revealed the agonizing mental health epidemic manifesting at younger ages, and the desperation felt by families.

Maintaining the excellence of our people and our programs is paramount. Generous donors help to enhance our work. The Lang Educational Accessibility Program, or LEAP, funded by The Lang Family Foundation, supports the academic pursuits of staff and students. In its first year, LEAP gave one student financial assistance for post-secondary tuition and board for up to four years, and enabled a staff member to take an advanced degree in a psychotherapy-related discipline.

I would like to thank Ontario Health for its funding. Pine River is grateful to all our donors for their steadfast support. We are grateful to past caregivers who form the Caregivers Advisory Council, providing their perspective on policy and program issues. We are indebted to our founders, our dedicated boards, our outstanding staff and, always, to the Pine River students and families who display extraordinary courage in their work to carve out new paths to a hopeful and bright future.



Vaughan Dowie,
CEO, Pine River Institute
and Pine River Foundation

From our Board Chairs

Pine River Institute

During 2023-24, the Pine River Institute (PRI) board of directors focused its energies on optimizing and maximizing. New and existing staff bonded within PRI's unique culture and forged strong connections with the youth in their care. The strength of PRI's leadership team was evident as Clinical Director Victoria Creighton went on sabbatical and Anne Tong very capably took on the role.

Similarly, the first students to "graduate" from Lang House showed that PRI's transition house prepares students to confidently move on to their next stage.

In a newly aligned structure, with PRF and PRI boards and fundraising functions under the leadership of CEO Vaughan Dowie, and a Development Committee focused on fundraising, greater efficiencies have been realized.

Optimizing every element of Pine River is vital. Lang House frees up beds on campus and students' outcomes improve as they move on from Pine River. The Centre for Family Initiatives does impressive work sharing Pine River research and experience with educators, caregivers and clinicians. Our plans include a second transition house and bringing PRI expertise to more Ontarians.

My thanks to my board colleagues, Guy Carr-Harris, Chair of the Foundation board, Vaughan Dowie and the leadership team, our loyal donors and the Government of Ontario. Thanks always to the students and families, who continually inspire us with their strength and resilience.

Kevin McKenzie,
Chair, Pine River Institute Board of Directors

Pine River Foundation

This year was notable for the Pine River Foundation (PRF) board. Thanks to The Lang Family Foundation for their generous support of Lang House, student and staff scholarships and internships. The Slight Family Foundation's loyal support has ensured important outreach through the Centre for Family Initiatives, and a new support program for youth and their families after a mental health hospitalization.

Thanks also to the Norman & Marian Robertson Charitable Foundation, the Bickle-Wilder Foundation and the Edith & Bernard Ennis Foundation, among others, for their gifts. We also acknowledge the many donors who honoured a loved one with a tribute donation to Pine River.

The alignment between the PRI and PRF boards after restructuring has brought valuable synergy. As PRI's program grows, on and off campus, so too do the costs, and we must keep pace. Our goals include raising funds for bursaries to assist families traveling to campus, a new transition house and more training and outreach to clinicians and educators through CFI@PRI.

I would like to express my gratitude to all Pine River donors, and the Ontario Ministry of Health. Thanks to Development Committee members, my board colleagues and Kevin McKenzie. Thanks also to PRI staff for their exceptional dedication, and to the youth and families who work so courageously to attain a healthier future.

Guy Carr-Harris,
Chair, Pine River Foundation Board of Directors

The Year in Review

APRIL

Pine River is officially awarded Accreditation with Commendation by Accreditation Canada (AC), following the March 2023 visit by AC surveyors who reviewed processes and met with students and staff to assess and measure against global standards.

JULY

A tranquil forest garden, planted in the woods on campus, offers students and families a space for reflection and mindfulness.

Nine students graduated from high school in a celebration honouring their personal growth and their hopes for the future.

SEPTEMBER

Pine River led a 1-day Research Symposium in Toronto that brought together youth mental health and addiction agency staff to discuss building capacity to measure outcomes effectively.

OCTOBER

Pine River's CEO Vaughan Dowie and Acting Clinical Director Anne Tong shared PRI's perspective on the 5th anniversary of Canada's legalization of cannabis in a CBC Radio media marathon. Between them, they featured in 29 interviews on morning shows across the country.

Students and staff literally hit the ground running when they took to the campus training circuit for the Terry Fox Run, exceeding their fundraising goal of \$3,500.

JANUARY

CFI@PRI launched Building Resilience and Nurturing Connections Home (BRANCH), funded by The Slight Family Foundation. With partners Sunnybrook Health Sciences Centre and Unity Health St Joseph, BRANCH meets the urgent demand for ongoing mental health and addiction care for youth, post-hospitalization.

OLE staff and management team completed a 2-day intensive course to complete/renew their ice-safety and rescue certifications.

MARCH

CFI@PRI held webinars for more than 480 participants, capping a year in which the team held 3 Masterclasses for over 465 people, conducted 22 live webinars, delivered 5 Waitlist Support Programs to 40 families, held 7 separate clinical trainings on Working with Families and launched the BRANCH program with 2 hospital partners.



JUNE

Pine River students benefit from the TUFF Therapeutic Riding Foundation's 10-week equine therapy program for at-risk youth.

At a Pride flag-raising, a PRI student spoke about the flag as a symbol of equity and acceptance.

AUGUST

C3 Canadian Cross Training Club, located in a retired sand quarry in Caledon, helped staff and students develop their skills, comfort and competency in canoes.

Pine River's 6-student rowing team glided into 1st place in their first-ever regatta. The establishment of the team was inspired by a visit from acclaimed Olympian Silken Laumann who shared her story and love of the sport with our students.

NOVEMBER

After learning the science and management of beekeeping, students harvested more than 15 gallons of honey from 3 bee colonies on campus.

PRI's Amanda Ragazzon, Admissions and Community Outreach Director, and Research Manager Jennifer Bingley presented "Hurry Up and Wait! Engaging Caregivers Early to Enhance Outcomes" at the Children's Mental Health of Ontario annual conference, in Toronto. Amanda Lamb, Centre for Family Initiatives Director, and Anne Tong, Clinical Director (Acting) presented to the Canadian Centre for Substance Use and Addiction, in Vancouver.

FEBRUARY

The Lang Educational Accessibility Program, funded by The Lang Family Foundation, launched. It offers financial assistance in the form of bursary programs for students and staff, as well as a therapist internship program.

CFI@PRI held 2 virtual Working with Families trainings, for over 100 Family Service Ontario staff.

PRI's annual Winter Olympics was held on campus, featuring a torch-lighting ceremony, skating, snowshoe rally and more.



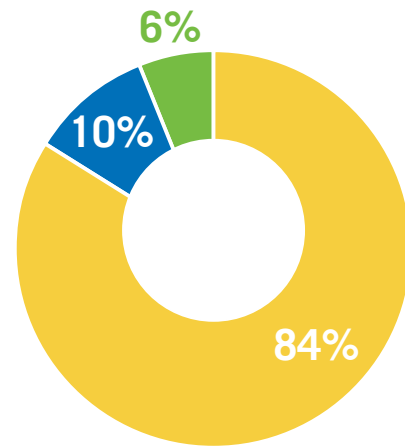
Financial Snapshot

Pine River Institute



Revenue

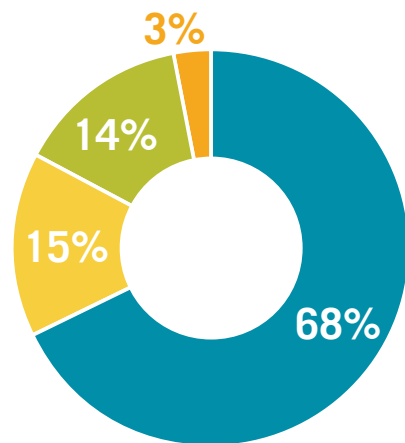
Government Funding & Grants	\$9,081,018
Treatment Service Fees & Miscellaneous	\$1,031,756
Donations & Other Grants	\$675,000
Total	\$10,787,774



- Government Funding & Grants
- Treatment Service Fees & Miscellaneous
- Donations & Other Grants

Expenses

Direct Programing	\$7,365,282
Administration	\$1,631,035
Facility	\$1,487,928
Research	\$303,524
Total	\$10,787,769



- Programming
- Administration
- Facility
- Research

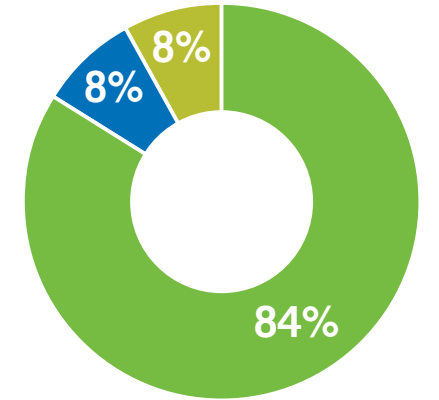
Financial Snapshot

Pine River Foundation



Revenue

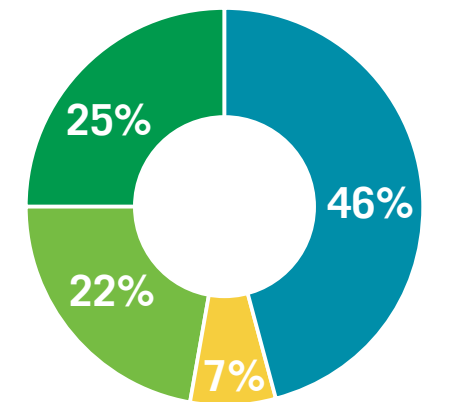
Donation Income	\$1,303,013
Rental Income	\$130,054
Interest Income	\$118,691
Total	\$1,551,758



- Donation Income
- Rental Income
- Interest Income

Expenses

Programming/Distribution	\$675,000
Administration	\$98,365
Facility	\$320,619
Fundraising	\$356,198
Total	\$1,450,182



- Programming/Distribution
- Facility
- Administration
- Fundraising

Donor Appreciation

We are grateful for the generosity of every donor who supported Pine River youth and families between April 1, 2023 and March 31, 2024.

<p>\$50,000+</p> <p>The Lang Family Foundation</p> <p>The Slaight Family Foundation</p>	<p>Tim Barber</p> <p>Andrea Barrack</p> <p>Bell Canada</p> <p>Donald Belovich</p> <p>Cristina Burgess</p> <p>John David</p> <p>Vaughan Dowie</p> <p>Rosanne Falvey</p> <p>Andrea Fellows</p> <p>Clare Gaudet</p> <p>Andre Genest</p> <p>Mark A. Golding</p> <p>Jonathan Guss</p> <p>Peter Henderson</p> <p>Richard & Donna Ivey</p> <p>Michelle Koerner</p> <p>Andrea Laing</p> <p>Steve Marshman</p> <p>Susan McArthur</p> <p>Kevin McKenzie</p> <p>Fabrice Morin</p> <p>Patrick Nelson</p> <p>Lori Newton</p> <p>Edyta Pacuk</p> <p>Jill A. 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London Minor Lacrosse Association
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Sydney MacCabe
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Tara Young
Zeinab Yousif
David Zussman

“ Pine River really is doing wonderful work on many fronts with regards to young people’s addiction struggles. We were impressed by the range of programs and are proud to support Pine River.”

– Pine River Donor

“ The webinar was presented with empathy and understanding in a very parent-friendly and easy-to-follow manner.”

– Webinar Attendee

“ This was a phenomenal workshop. I learned a lot about myself, my own family and the families that I’ve worked with! I would highly recommend this to anyone.”

– Clinical Training Attendee

“ This program is here to help you face your traumas and your anxieties with support for you to fall back on if you need it. PRI will always have a special place in my heart.”

– Pine River Graduate

“ The maturity method itself really resonated with me. It just made sense. It took all of the complicated emotions and behaviours and put them into context and showed a pathway to a more successful future for my son if he chooses to be part of the program.”

– Caregiver Waitlist Support Program Participant

Cumulative Giving

We are proud to recognize all Pine River donors who have contributed \$5,000 or more over the years, to March 31, 2024. We are deeply grateful to these longstanding, major contributors.

<p>\$1 Million+</p> <p>The Lang Family Foundation</p> <p>Moffat Foundation</p> <p>Gary Slight</p> <p>The Slight Family Foundation</p>	<p>Sharon Weintraub</p> <p>Annette Wolf</p> <p>Don Wright</p>	<p>Ron Waters</p> <p>WC Kitchen Foundation</p> <p>Woodbine Cares Foundation</p>	<p>Emergency Community Support Fund</p> <p>FDC Foundation</p> <p>Margot Franssen</p> <p>R. Fraser</p> <p>Richard Fridman</p> <p>David Galloway</p> <p>Gateside Foundation K and V</p> <p>Clare Gaudet</p> <p>Larry Good</p> <p>Carol Gray</p> <p>Nadine Greenberg</p> <p>Jonathan Guss</p> <p>Hamm Family Foundation</p> <p>Susan Hansen</p> <p>Susan Harris</p> <p>Healthcare Excellence Canada</p> <p>Patrick Higgins</p> <p>HSD Partners Inc.</p> <p>Alan Hutton</p> <p>Hylcan Foundation</p> <p>Richard & Donna Ivey</p> <p>J.P. Bickell Foundation</p> <p>Ann Jackson</p> <p>Jewelers Mutual Insurance Company</p> <p>Nina Josefowitz</p> <p>Kaiser Foundation</p> <p>Richard J. 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Thomas & Family Holdings Inc.</p> <p>Edyta Pacuk</p> <p>Joseph Pal</p> <p>Rosemary Phelan</p> <p>Richard Pilosof</p> <p>Shelley Potts</p> <p>Power Corporation Of Canada</p> <p>Timothy Price</p> <p>Valerie Pringle</p> <p>Randy Starkman Charitable Foundation</p> <p>Tom Rashotte</p> <p>Robert Kerr Foundation</p> <p>John Rooney</p> <p>Brian Rose</p> <p>Sam Sapera</p> <p>Joseph Serpe</p> <p>Shorcan Brokers Limited</p> <p>Catherine Smith</p> <p>Sofina Foundation</p> <p>Bob Sommerville</p> <p>Sommerville Family Foundation</p> <p>Laurie Starkman</p> <p>TD Bank Financial Group</p> <p>TD Securities Underwriting Hope Fund</p> <p>TD Waterhouse</p>	<p>The Arrell Family Foundation</p> <p>The Canadian Don't Do Drugs Society</p> <p>The D.H. Gordon Foundation</p> <p>The GlaxoSmithKline Foundation</p> <p>Geoffrey Townsend</p> <p>Vanbots Construction Corporation</p> <p>Athena Varmazis</p> <p>Ian Walker</p> <p>Warehouse Properties Limited</p> <p>Peter S. Watson</p> <p>Thea Weisdorf</p> <p>Michael Wekerle</p> <p>Richard Wernham</p> <p>Joseph Wiley</p> <p>Charles M. Winograd</p> <p>Catherine Woodward</p> <p>Workplace Resource</p> <p>\$5,000-\$9,999</p> <p>2156405 Ontario Inc.</p> <p>Alliance Atlantis Communications Inc.</p> <p>Anonymous (2)</p> <p>Dale Armstrong</p> <p>Rod Ashtaryeh</p> <p>Donald Belovich</p> <p>Benevity/Canadian Online Giving Foundation</p> <p>Blair Franklin Asset Management</p> <p>Jennifer Blunt</p> <p>Sherrie Brace</p> <p>Brookfield Office Properties</p> <p>CGOV Asset Management</p> <p>Andrea Cleghorn</p> <p>Ian Cleghorn</p> <p>Clench House Foundation</p> <p>Collins Barrow Toronto LLP</p> <p>Kelly A. Connacher</p> <p>Ronald M. Crane</p> <p>Marilyn Cronyn</p>	<p>Crowe Soberman LLP</p> <p>Honor De Pencier</p> <p>Catherine A. Delaney</p> <p>André Desmarais</p> <p>Wilhelm Doerr</p> <p>Dufferin Community Foundation</p> <p>Equity Financial Trust</p> <p>Families for Addiction Recovery</p> <p>Bob Farquharson</p> <p>Mike Fata</p> <p>Fiera Properties</p> <p>Ronald Frisch</p> <p>Paul Genest</p> <p>Soumya Ghosh</p> <p>Lilli Gillman</p> <p>Grand Touring Automobiles</p> <p>Don Green</p> <p>Lindy Green</p> <p>Mark Greenberg</p> <p>Stephen Gross</p> <p>James E. Hubbs</p> <p>IAMGOLD Corporation</p> <p>IGM Financial</p> <p>Intact Foundation</p> <p>Barbara Jessup</p> <p>John & Jocelyn Barford Family Foundation</p> <p>Jon and Nancy Love Fund</p> <p>Ian M. Kidson</p> <p>KingSett Captial</p> <p>Kovacheff Consulting Group Inc.</p> <p>Elizabeth Locicero</p> <p>Anthony Longo</p> <p>Linda Loving</p> <p>Marion Ethel Kamm & Frederick John Kamm Charitable Foundation</p> <p>Marco Mastrangelo</p> <p>Eugene McBurney</p> <p>Gisele McIsaac</p>	<p>Ross McMaster</p> <p>Michael Meighen</p> <p>Mercantile Exchange</p> <p>Miller Thomson LLP</p> <p>Nancy Mingo</p> <p>Laurel Murray</p> <p>Peter Neal</p> <p>Nixon Charitable Foundation</p> <p>Okun Architect Inc.</p> <p>Jennifer Pagnutti</p> <p>Gary Pelow</p> <p>Pat Penner</p> <p>PowerOne Capital Corp.</p> <p>John Prato</p> <p>RBC Capital Markets</p> <p>George Rondina</p> <p>Royal Bank Canada</p> <p>Savoy Pitfield Family Fund</p> <p>Scotia McLeod</p> <p>John Sinclair Sr.</p> <p>Sir Joseph Flavelle Foundation</p> <p>Thomas R. Spencer</p> <p>Ruth Ann Spitse</p> <p>Stephen Eby Memorial Fund</p> <p>David Sutin</p> <p>Chris G. Tambakis</p> <p>The Caring Foundation</p> <p>The Charles Norcliffe Baker & Thelma Scott Baker Foundation</p> <p>Jennifer Tory</p> <p>Trinity Underwriters</p> <p>Dena Varah</p> <p>Anthony Weldon</p> <p>Westwind Partners Inc.</p> <p>Mike Wolff</p> <p>Wood/Cathcart Memorial Fund</p> <p>Patricia Wright</p>
<p>\$500,000-\$999,999</p> <p>Guy Carr-Harris</p> <p>Michael Cohl</p> <p>Nancy Hamm</p> <p>RBC Foundation</p>	<p>Alva Foundation</p> <p>Linda Barnett</p> <p>BMO Financial Group</p> <p>Shauneen Bruder</p> <p>CIBC</p> <p>Robert Dorrance</p> <p>Anthony Fell</p> <p>Freedom International Brokerage Co.</p> <p>GMP Securities L.P.</p> <p>Cecil Hawkins</p> <p>Kacharie Foundation</p> <p>Kinross Gold Corporation</p> <p>John MacIntyre</p> <p>McLean Foundation</p> <p>Montmartre Bakery</p> <p>Michael Morgan</p> <p>Douglas Newlands</p> <p>Alexandre Raab</p> <p>Derek Sifton</p> <p>Simon & Diana Raab Charitable Foundation</p> <p>John Sinclair</p> <p>Bruce Smith</p> <p>Wayne Squibb</p> <p>Subak Family Foundation</p> <p>Kevin Sullivan</p> <p>The Harold E. Ballard Foundation</p> <p>The J.W. McConnell Family Foundation</p> <p>The Langar Foundation</p> <p>Tippet Foundation</p> <p>Brian Vyner</p>	<p>\$10,000-\$49,999</p> <p>2359715 Ontario Inc.</p> <p>3MACS Division of Raymond James</p> <p>A.S. Fell Investments Ltd.</p> <p>Riaz Ahmed</p> <p>Sinan Akdeniz</p> <p>Anonymous</p> <p>Apotex Foundation</p> <p>Arthur & Audrey Cutten Foundation</p> <p>Aubrey & Marla Dan Foundation</p> <p>Barrick Gold Corporation</p> <p>Robert Bastianon</p> <p>Bedolfe Foundation</p> <p>Bell Globemedia</p> <p>Bell Let'sTalk Community Fund</p> <p>Benjamin Ware Legacy Fund</p> <p>Bernard & Norton Wolf Family Foundation,</p> <p>Eric Bick</p> <p>Christine Buckingham McCain</p> <p>Cristina Burgess</p> <p>Canada Helps</p> <p>Canada Post Foundation</p> <p>John Cleghorn</p> <p>Eric Clifton</p> <p>Robert L. Colson</p> <p>Conam Charitable Foundation</p> <p>Carla Connor</p> <p>David Copeland</p> <p>Stephen Dent</p> <p>Sean Dewart</p> <p>Vaughan Dowie</p> <p>ECHO Foundation</p>	<p>\$100,000-\$499,999</p> <p>Anonymous</p> <p>Bickle-Wilder Foundation</p> <p>Gordon & Ruth Gooder Foundation</p> <p>Graham Burton Foundation</p> <p>Green Shield Canada</p> <p>Michael P. Haddad</p> <p>Stuart Hensman</p> <p>Walt Macnee</p> <p>Newlands Family Foundation</p> <p>Norman and Marian Robertson Charitable Foundation</p> <p>Norris Family Foundation</p> <p>Ontario Trillium Foundation</p> <p>P & L Odette Charitable Foundation</p> <p>Simon Raab</p> <p>Rotary Club of Toronto Charitable Foundation</p> <p>Scotiabank</p> <p>Signature Business Centres Inc.</p> <p>Jay Swartz</p> <p>Swindon Investments Limited</p> <p>T.R. Meighen Family Foundation</p> <p>TD Securities Inc.</p> <p>TGA Entertainment</p> <p>The Edith & Bernard Ennis Foundation</p>				

Every effort has been made to assure the accuracy of this report. If, however, an error has been made, please accept our apologies and contact us so that corrections can be made.



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